



## Strategic Priorities for FY22

The Executive Committee of CEACA agreed the following strategic priorities at its meeting on 23 March 2021:

1. Investigate and develop proposals for the provision of care services, including NDIS and mental health support, for the citizens of CEACA members.
2. Investigate the possible expansion of CEACA accommodation units in locations required by each CEACA member.
3. Investigate and develop proposals for the provision of transport services for the citizens of each CEACA member.
4. Investigate the availability of government funding to CEACA from both state and federal governments to implement strategic priorities 1 to 3 noted above.
5. Examine the feasibility of CEACA taking over the management of accommodation units owned by each CEACA member.
6. Investigate the possibility of other Wheatbelt shires becoming a member of CEACA.

## Benefits of Membership of CEACA

The benefits of membership of CEACA include:

- Direct involvement and influence in a social housing scheme covering the Member Shire and also the wider region of the central east Wheatbelt.
- Direct involvement and influence in the future direction of CEACA, which may include an expansion of the number of ILUs and the development of a care services model.

## Funding

- The Executive Committee recommends that to pursue the strategic priorities listed above, the Annual Membership Levy (AML) for CEACA members should remain at **\$20,000** per annum and should remain at this level for at least the next three years.
- The governance costs of CEACA are to be funded by the total Membership Levy, which is **\$220,000** (11 x \$20,000) for FY22.

The preliminary draft FY22 budget for governance costs is:

Pursuit of strategic priorities (1.)	\$167,000
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Other CEACA governance costs:

Accounting and Audit	\$25,000
Office and IT	\$10,000
Insurance and Legal	<u>\$18,000</u>

Total, other governance costs	<u>\$53,000</u>
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Total governance costs	<u>\$220,000</u>
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1. Pursuit of strategic priorities \$167,000.

This is made up of the combined costs of; CEO, Independent Chair and Consultant(s). The allocation of this cost is to be determined over the next three months.

## Independent Living Units (ILUs)

- A financial budget for FY22 is being prepared.
- The preliminary draft budget shows a surplus of approximately \$100,000.
- This is subject to assumptions around the occupancy rate and major expense items including repairs and maintenance.
- It is proposed to allocate the annual surplus to a financial reserve, to cover future refurbishment costs of the ILUs and contribute to future expansion of the number of ILUs.
- The costs of managing the ILUs include the Elders' agency fees and the Operations Manager's salary.
- The ILU operating model is currently under review.

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6 April 2021