

## **Strategic Priorities for FY22**

The Executive Committee of CEACA agreed the following strategic priorities at its meeting on 23 March 2021:

- 1. Investigate and develop proposals for the provision of care services, including NDIS and mental health support, for the citizens of CEACA members.
- 2. Investigate the possible expansion of CEACA accommodation units in locations required by each CEACA member.
- 3. Investigate and develop proposals for the provision of transport services for the citizens of each CEACA member.
- 4. Investigate the availability of government funding to CEACA from both state and federal governments to implement strategic priorities 1 to 3 noted above.
- 5. Examine the feasibility of CEACA taking over the management of accommodation units owned by each CEACA member.
- 6. Investigate the possibility of other Wheatbelt shires becoming a member of CEACA.

## **Benefits of Membership of CEACA**

The benefits of membership of CEACA include:

- Direct involvement and influence in a social housing scheme covering the Member Shire and also the wider region of the central east Wheatbelt.
- Direct involvement and influence in the future direction of CEACA, which may include an expansion of the number of ILUs and the development of a care services model.

## **Funding**

- The Executive Committee recommends that to pursue the strategic priorities listed above, the Annual Membership Levy (AML) for CEACA members should remain at \$20,000 per annum and should remain at this level for at least the next three years.
- The governance costs of CEACA are to be funded by the total Membership Levy, which is \$220,000 (11 x \$20,000) for FY22.

The preliminary draft FY22 budget for governance costs is:

Pursuit of strategic priorities (1.)

\$167,000

Other CEACA governance costs:

Accounting and Audit	\$25,000
Office and IT	\$10,000
Insurance and Legal	<u>\$18,000</u>

Total, other governance costs

\$53,000

Total governance costs

\$220,000

1. Pursuit of strategic priorities \$167,000.

This is made up of the combined costs of; CEO, Independent Chair and Consultant(s). The allocation of this cost is to be determined over the next three months.

## Independent Living Units (ILUs)

- A financial budget for FY22 is being prepared.
- The preliminary draft budget shows a surplus of approximately \$100,000.
- This is subject to assumptions around the occupancy rate and major expense items including repairs and maintenance.
- It is proposed to allocate the annual surplus to a financial reserve, to cover future refurbishment costs of the ILUs and contribute to future expansion of the number of ILUs
- The costs of managing the ILUs include the Elders' agency fees and the Operations Manager's salary.
- The ILU operating model is currently under review.

Richard Marshall Interim CEO 6 April 2021